Exploring Cultural Diversity and Collaborative Team Communication through a Dynamical Systems Lens

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ABSTRACT
Collaborative problem solving (CPS) is a 21st-century skill essential for learning gains, workplace success, and tackling increasingly complicated global problems. Group diversity plays a vital role during collaborative activities, especially in a digital space. Although CPS involves dynamic communication behaviors, few studies have considered the impact of cultural diversity on team communication patterns. First, we characterized team dialogues with an existing CPS framework; then used recurrence quantification analysis (RQA) to quantify group communication and capture recurrent patterns. Finally, we compared the patterns across groups with varying degrees of cultural diversity. Our results suggest that groups with higher levels of cultural diversity, compared to more homogeneous groups, had a higher number of group messages, spent more time in group discussions, and demonstrated greater convergence and complexity in communication patterns. These intricate and complicated communication patterns support the notion that cultural diversity can produce both positive and negative outcomes and may explain the perception of cultural diversity in teams as a “double-edged sword”.

Keywords
cultural diversity, collaborative problem solving, recurrent quantification analysis, group dynamics

1. INTRODUCTION


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Collaborative problem solving (CPS) involves individuals working together to solve a problem and promotes division of labor, sourcing information from different perspectives and backgrounds, and increasing innovation and creative solutions that stem from the presence of multiple group members [52]. CPS has been identified as a key 21st century skill [9, 80] that plays a pivotal role in both workplace [22] and educational environments [12]. Furthermore, CPS has increasing international importance and has been shown to be an essential skill needed across several domains to solve complex environmental, social, and public health problems [52, 29]. From a socioeconomic perspective, the rise of complicated global issues requires innovative solutions derived from individuals working together and generating solutions from diverse perspectives [22]. In professional environments, employers often report problem-solving [49, 60] and collaboration [49] as skills that are essential for the success and employability of recent college graduates. In educational contexts, CPS is also a key component for successful teamwork and student learning [52, 27, 28]. Positive collaborative interactions have been shown to improve student psychological and performance outcomes [1, 35, 34, 44, 32, 11, 18, 20, 62].

Given the pivotal role of collaboration across multiple disciplines, it is unsurprising that an increasing number of studies have explored which team attributes are important for successful CPS outcomes. For example, studies have considered the impact of group size [68, 43, 57], group diversity [33, 68, 5, 21, 1], and personality differences [27, 22] on team performance. This area of research has consistently highlighted that team diversity in general, and cultural diversity in particular, play a critical role in successful team collaboration [68, 43, 57, 33]. Notably, this line of previous work has generally focused on measuring the effects of team diversity on static post-collaboration measures (e.g., performance outcome) [68, 53, 77]. However, there have been limited research efforts devoted towards understanding the role of diversity from a more dynamic, process-oriented perspective, which are fundamental to collaborative interactions [19, 16, 42]. As such, current studies on diversity in teams are limited in offering insight on many interdependent aspects within collaborative interactions such as negotiation, coordination, and regulation, among others. In order to explore
how these fine-grained collaborative interactions are influenced by diversity, more nuanced techniques are needed.

To address this gap, we use a dynamical systems lens to explore cultural diversity in teams and team communication patterns. Specifically, we apply recurrence quantification analysis (RQA) to quantify team dynamics, and capture recurrent patterns of interaction amongst the members. Using this novel approach, we aim to uncover low-level temporal patterns in CPS communication and variations therein across groups with different levels of cultural diversity. Group communication is inherently interdependent and research has shown that group composition factors are associated with different aspects of social and cognitive processes during collaborative interactions. Therefore, we are motivated to examine whether cultural diversity as a team composition factor is associated with different collaborative communication dynamics and structures.

The remainder of the paper is organized as follows. First, we review the literature on diversity in teams and the impact of diversity on team outcomes and communication. Second, we provide an overview of the current practices in quantifying communication in CPS tasks and the previous work related to RQA in the context of teams and group dynamics. Third, we present our methodological approach including a description of our CPS task, the qualitative coding of CPS skills exhibited in group communication, and the RQA measures. Finally, we present our RQA analysis results with regards to cultural diversity in groups as well as discuss our findings and their implications for understanding communication behaviors in CPS.

2. RELATED WORK

2.1 Diversity in Teams

Diversity in teamwork and its impact on group’s performance outcomes has been studied extensively across multiple disciplines and contexts (c.f., for meta-analyses on this topic). However, studies have demonstrated mixed findings on the impacts of team diversity on various team outcomes. Horwitz & Horwitz, 2007 found a positive association between task-related diversity in groups and performance, yet no direct relationship between demographic diversity and group performance. There is some evidence to show that diversity in groups can result in positive outcomes, such as increased innovative and creative ideas. However, other studies suggest that diversity can result in negative outcomes such as increased conflict and lower group cohesion. Although the direct impact of diversity on team outcomes remains unclear, several studies have demonstrated that different sources of diversity (personality, cognition, gender, race, ethnicity, etc.) can impact groups to varying degrees. The impact of diversity is often associated with the type of diversity: surface-level diversity (i.e., easily observable attributes such as gender, race, ethnicity) v.s. deep-level diversity (i.e., less overt attributes such as personality, cognition, values/beliefs). Initially, surface-level attributes may influence group dynamics, but over time deep-level attributes may become more salient and influential. Considering the interactions among the participants in this study and many other collaborations are short-term (20-minute discussions), surface-level diversity and cultural diversity in particular can prove to be highly influential on group interactions. In the current study, we focus on a surface-level attribute, cultural diversity operationalized by ethnic compositions in group, and its relationship to the communication dynamics during CPS.

2.2 Cultural Diversity in Teams: A Double Edged-Sword

Although there are various forms of group diversity, cultural diversity has often been of particular interest to scientists because of the increased globalized and interconnected workforce. Moreover, an array of collaboration technologies and online platforms enable distance teamwork, and create greater collaborative opportunities for individuals with different cultural backgrounds. Previous studies suggest that the role of cultural diversity on team performance is nontrivial. However, the effect of cultural diversity on group performance is mixed. These effects are often mediated by factors such as creativity, conflicts, communication effectiveness, social integration, and satisfaction. For example, although culturally diverse teams benefit from higher levels of creativity and satisfaction, they also suffer from lower social integration and more conflicts. In addition, it is commonly assumed that people with different cultural and ethnic backgrounds are likely to hold different views and priorities when communicating with others. Following this assumption, higher degrees of cultural diversity in groups may contribute to more complex interpersonal dynamics and information sharing behavior. To extend our understanding of communication patterns associated with cultural diversity, we took on a dynamical system lens to examine structural and temporal processes in CPS discourse.

2.3 Quantifying the Impact of Cultural Diversity

The literature on cultural diversity in teams covers a wide range of domains and collaborative contexts. Existing studies have extensively focused on static team or individual outcomes such as performance, number or quality of ideas generated, decision-making tasks, achieved learning, and psychological measures such as learner experience and attitude towards group interactions. These studies have extended our knowledge on the relation between cultural diversity and the end product of the collaboration. However, few studies have considered how cultural diversity impacts more dynamic aspects of the group collaboration process, such as language and group discourse. For example, Tenzer et al., (2014) found that culture-based language differences can impact group perceptions of trust and competencies. CPS is inherently interactive and dynamic. Collaborative interactions involve reoccurring and interrelated discourse as teams exchange ideas, negotiate, and share information. Thus, it is necessary to unpack collaborative process with regards to cultural diversity compositions. To address this gap, our study focuses on the fine-grained temporal communication patterns across cultural diverse and culturally similar groups.
2.4 Quantifying CPS Communication in Teams

Collaborative problem-solving involves dynamic interpersonal exchange and shared cognitive behavior of individuals. Successful CPS requires multiple skills and subskills for effective communication stages, including negotiation, information sharing, coordination and so on. Language is considered a less intrusive means compared to traditional survey sampling to reveal cognitive processes of the human mind. A number of existing assessment frameworks have been developed to identify and capture CPS skills from interactive dialogues. For example, the Programme for International Student Achievement (PISA) identifies a framework with three social competencies (i.e., establishing and maintaining shared understanding, taking appropriate action to solve the problem, and establishing and maintaining team organization) and four cognitive processes (i.e. exploring and understanding, representing and formulating, planning and executing, and monitoring and reflecting). This framework was first introduced by OECD to evaluate CPS skills during various computer-simulated assessment tasks, highlighting important aspects unique to collaborative interactions mediated by computers. Other CPS frameworks that subsequently surfaced follow similar ontology. For instance, Liu et al. (2016) proposed a framework that conceptualizes four broad CPS skills: sharing ideas, assimilating and accommodating knowledge/perspective taking, regulating problem solving ideas, and maintaining positive communication. Andrews-Todd & Forsyth mapped out more nuanced skills under the social and cognitive domains. More recently, some researchers propose to conceptualize CPS interactions as a continued sociocognitive spectrum, in contrast to the previous dichotomous view on social and cognitive processes. Through this lens, CPS practices could best be described as sociocognitive in nature, allowing more opportunities for adopting computational methods to meaningfully capture natural language patterns of learners. Increasingly, studies have suggested that natural language processing and other artificial intelligence techniques are effective ways to measure CPS skills. Given this trend, researchers have called for more efforts towards developing and adapting innovative data mining methods to effectively quantify CPS patterns and make sense of learner communication behavior.

2.5 Communication in Teams as a Dynamical System: RQA

CPS tasks involve dynamic discourse and communication between groups. Therefore, by understanding how cultural diversity impacts these dynamic communication patterns and CPS skills, we can gain insight on the impact of cultural diversity beyond outcome measures such as CPS performance. The current study investigates how cultural diversity in teams impacts group communication behaviors from a dynamical system lens. We explore the linguistic CPS patterns that emerge in culturally homogeneous and diverse groups of undergraduate students as they complete an online CPS task. Specifically, we aim to explore the following research questions:

RQ1: Does cultural diversity impact structural components (as captured with RQA) of a group’s conversation?

RQ2: How does cultural diversity impact structural compo-
nents (as captured with RQA) of a group’s conversation?

For RQ1, we examine if the degree of cultural diversity in teams is related to different CPS skills discourse patterns. Given that previous findings demonstrate that cultural diversity can impact team communication [69, 73], we hypothesize that we would detect differences in CPS skills across teams with varying degree of cultural diversity. For RQ2, we use RQA to explore how CPS skills’ patterns of communication are impacted by various degrees of cultural diversity ranging from cultural homogeneous to cultural heterogeneous groups.

Figure 2 outlines the methodological approach and research workflow that was employed in the current study. First, we sourced student data from an online CPS task completed in small groups with varying degrees of cultural diversity [5]. Second, we extracted chat discourse data from these online interactions and characterized the discourse with a CPS skill framework [2]. Third, RQA was applied to the coded data to generate recurrence plot and RQA measures for each conversation. Finally, Kruskal-Wallis test was used to compare

the structural components of group conversation (obtained from RQA) across groups with varying degrees of cultural diversity. In the next section, we provide further details of our methods to evaluate the dynamic communication patterns across culturally diverse groups.
4. METHODS

4.1 Participants
A total of \( N = 514 \) undergraduate students from a large university in the U.S. southwest participated in the study. Participants were randomly assigned into teams to take part in a Hidden Profile CPS task (described below). In total \( N = 129 \) teams were included in the study. Teams are predominantly four person groups with a few exceptions that consist of three or five people. In this study we consider four-person groups only for the sake of consistency in analysis. Over a half of our participants were female \( (N = 347) \), and most of them were freshman \( (N = 342) \) or junior \( (N = 128) \). The average age of the participants was 19.5 years, with the 90% of the participants between the ages 18 to 22 years old. Of those participants who reported their race and ethnicity \( (497 \text{ out of } 514) \), 62 \( (12\%) \) of the participants were White, 9 \( (1.7\%) \) were Black or African American, 209 \( (40.6\%) \) were Asian or Asian American, 162 \( (31.5\%) \) were Hispanic or Latino, and 9 \( (1.7\%) \) were multiracial. Out of 502 participants who reported their first language the breakdown was as follows: 142 English, 152 non-English, and 208 bilingual. Additionally, over half of students \( (N = 277) \) identified as first-generation students.

4.2 Procedure
Participants were randomly assigned into teams of four individuals to complete a decision-making task on the Education Platform for Collaborative Assessment and Learning (EPCAL) [30]. EPCAL is a platform by Educational Testing Service that provides a collaboration space for participants to communicate, for teachers or organizers to manage the participants and team formations, and for researchers to study team collaboration in a computer-mediated environment. Prior to beginning the task, participants were asked to complete a background survey to collect information on race, gender, education level, and native language. Next, students were prompted with a problem \( (\text{e.g., “choose the best apartment”}) \) and were asked to rank three options based on positive features \( (\text{e.g., “this apartment is at a prime location”}) \) and negative features \( (\text{e.g., “the rent is expensive”}) \). Teams were randomly assigned to one of four decision-making scenarios including ranking apartments, professors, party venues, and job candidates. Each individual was provided with different features relevant to the problem. In the team discussion phase, participants synchronously chatted with other teammates to share information that they held in order to achieve the optimal ranking. The group communicated through text-based and communication lasted for 20 minutes.

4.3 CPS Skills: Qualitative Coding
In an attempt to qualitatively annotate the utterance data, we adapted the CPS framework from [2]. We removed one cognitive skill code, exploring and understanding, given that it was not as eminent in our data set and was less relevant to our CPS task. The resulting CPS skills are divided into social and cognitive interactions. Each social and cognitive category includes four CPS skill codes, resulting in eight skill codes in total. Social skills include maintaining communication \( (\text{SMC}) \), sharing information \( (\text{SSI}) \), establishing shared understanding \( (\text{SESU}) \), and negotiating \( (\text{SN}) \); while cognitive skills consist of representing and formulating \( (\text{CRF}) \), planning \( (\text{CP}) \), executing \( (\text{CE}) \), and monitoring \( (\text{CM}) \). Table 1 present the definitions and examples of each CPS skill.

CPS skill coding was completed at the chat utterances level and each utterance was assigned one primary code \( (\text{i.e., eight CPS skill codes aforementioned}) \) and 29 subskills that correspond to each high-level CPS skill. For the purpose of this study, we only focused on the eight main CPS skills. Four undergraduate research assistants were trained as raters to coded the content of students’ discourse \( (7,711 \text{ total utterance events}) \). Raters were trained on the adapted CPS framework. Then, we retrieved a random sample of 20% of all utterances in the data and assigned each rater to code independently. All raters discussed their codes and address any discrepancies. The inter-rater reliability \( (Kappa = .81\text{)} \) achieved among all raters is considered high \( (Kappa > .60; [39]) \). Next, the remaining 80% of the data were split evenly into four groups. One of the four trained raters coded each of these four groups independently.

4.4 Recurrence quantification analysis
We used recurrence quantification analysis (RQA) to visualize and quantitatively assess students’ behaviors within a CPS environment. Specifically, we used PyRQA Python framework[^5] to run RQA experiments efficiently. Exploring the recurrence of human behavior would help us better understand how underlying communication patterns occur, and how the phases and dynamics of a system change over time. The time series data required for RQA can be categorical or continuous.

4.4.1 Recurrence plot
Recurrence plot gives us a visual two-dimensional representation to discover repetition, recurrence, and underlying patterns across time from a one-dimensional time series data. For a time-series data \( t \) of length \( \ell \), the recurrence plot \( R \) is a \( \ell \times \ell \) matrix consisting of 0, 1 values, where \( R_{ij} = 1 \) is an indication of recurrence between \( t_i \) and \( t_j \) \( (t_i = t_j) \). An example of this process is provided in Figure 1.

4.4.2 Recurrence quantification
Visually, the recurrence plot provides valuable qualitative information about the group dynamics and the structure of the dynamical system. However, RQA’s quantified measures, calculated based on the recurrence plot, allow us to quantitatively evaluate a dynamical system beyond visuals and qualitative observations. The following provides a brief description of the main metrics of RQA (for more information on RQA measures see [78, 47]).

- **Recurrence Rate**: Recurrence rate \( (\text{RR}) \) shows the rate and the density of recurrence points in a recurrence plot. It is calculated by dividing the recurrence points by the total number of cells in the plot which is the length of the time series squared. Higher recurrence rate would show a higher frequency of repetition in actions and the system to revisit previous states. RR ranges from 0 to 1, while 0 shows a system without

[^5]: https://pypi.org/project/PyRQA/
<table>
<thead>
<tr>
<th>Table 1: CPS skills description</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Social</strong></td>
<td></td>
</tr>
<tr>
<td>Social Sharing Information (SSI)</td>
<td>Share Own Information, Share Task or Resource Information, Share Understanding</td>
</tr>
<tr>
<td>Establish Shared Understanding (SESU)</td>
<td>Presentation Phase, Acceptance Phase</td>
</tr>
<tr>
<td>Negotiating (SN)</td>
<td>Express agreement or disagreement, Resolve conflicts</td>
</tr>
<tr>
<td><strong>Cognitive</strong></td>
<td></td>
</tr>
<tr>
<td>Representing and Formulating (CRF)</td>
<td>Represent the problem using words, Proposes specific conceptual thinking</td>
</tr>
<tr>
<td>Planning (CP)</td>
<td>Set Goals, Develop Strategies</td>
</tr>
<tr>
<td>Executing (CE)</td>
<td>Suggesting an action to a teammate, Report of own action</td>
</tr>
<tr>
<td>Monitoring (CM)</td>
<td>Monitor progress toward the goal, Monitor whether teammates are present</td>
</tr>
</tbody>
</table>

any recurrences, and 1 shows a fully recurrent system.

$$RR = \frac{1}{\ell^2} \sum_{i,j=1}^{\ell} R(i,j)$$  \hfill (1)$$

- **Determinism**: Determinism measures the distribution of recurrence points that form a diagonal line. In other words, determinism is the percentage of recurrence points that align on a diagonal line. The more recurrence points that align on a diagonal line in a recurrence plot, the higher the determinism. As seen in Figure 1, we have four diagonal lines (two diagonal lines of length 3, and two diagonal lines of length 2) we have a fully deterministic system with the determinism of 1. A system with a higher determinism is considered ordered and repetitions with periodic patterns over the time. A system with a lower determinism can be a sign of a more chaotic system. To compute determinism, $l_{\text{min}}$ needs to be considered as a minimum length of which diagonal lines to consider. For instance, a $l_{\text{min}} = 3$ would eliminate the two diagonal lines of length 2 in Figure 1 and therefore lower the determinism compared to the default value ($l_{\text{min}} = 2$).

$$\text{DET} = \frac{\sum_{i=1}^{N} P(i) \ell(i)}{\sum_{i=1}^{N} P(i)}$$  \hfill (2)$$

- **Laminarity**: First introduced by [48], laminarity is designed to capture the percentage of recurrence points that align on a vertical line. A continuation of the same event in a system forms a vertical line. In our study, same skill codes appearing in consecutive messages results in a vertical line. For the computation, a minimum line length of $v_{\text{min}}$ needs to be set to possibly restrict the length of vertical lines in the calculation of laminarity.

$$LAM = \frac{\sum_{v=v_{\text{min}}}^{N} vP(v)}{\sum_{v=1}^{N} vP(v)}$$  \hfill (3)$$

- **Entropy of diagonal lines**: Entropy reflects the complexity of the length of diagonal lines in a recurrence plot. It is calculated using the Shannon entropy [63] of $P(\ell)$ distribution, where $P(i)$ is the probability to find a diagonal line of length $i$ in the recurrence plot. High entropy is an indication of high variation in length of recurrent sequences. In contrast, in a recurrence plot where all diagonal lines are the same length, the entropy would be zero.

$$p(\ell) = \frac{P(\ell)}{\sum_{\ell=l_{\text{min}}}^{N} P(\ell)}, \quad \text{ENTR} = -\sum_{\ell=l_{\text{min}}}^{N} p(\ell) \ln p(\ell)$$  \hfill (4)$$
We quantified cultural diversity based on the heterogeneity of ethnic identities. To determine cultural diversity level, we calculated how many unique ethnicities existed in each group and their associated degrees of cultural diversity: (coded as 4). Below is a breakdown of group compositions and their associated levels of group diversity ranging from fully homogeneous groups (coded as 1) to fully heterogeneous groups (coded as 4). To determine cultural diversity level, we calculated how many unique ethnicities existed in each group and their associated degrees of cultural diversity: (coded as 4).

We followed up this significant result with pairwise Wilcoxon rank tests as a post-hoc analysis. The code and results of the RQA Analysis is available on Github at: github.com/The-Language-and-Learning-Analytics-Lab/cult-div-rqa

### 5. RESULTS

Descriptive statistics of conversational measures by cultural diversity is available in Table 2. Results for each Kruskal-Wallis test on Table 3 suggest significant effect of cultural diversity on entropy at \( \eta^2 = 0.049 \), longest diagonal line at \( \eta^2 = 0.063 \), and the time spent in discussion at \( \eta^2 = 0.075 \). Notably, due to the relationship of divergence and longest diagonal line in Equation 5, the same results for these two measures were expected. Combined, these suggest structural differences in conversations across the four groups, in terms of complexity of activity and patterns of behavior.

We followed up this significant result with pairwise Wilcoxon rank tests reported in Table 4.

The post-hoc analysis suggests significant differences between the most diverse group and the rest of the diversity.
Table 3: Results of Kruskal-Wallis test of conversational and recurrence measures by diversity

<table>
<thead>
<tr>
<th>Conversational measure</th>
<th>df</th>
<th>$\chi^2$</th>
<th>$p$</th>
<th>$\eta^2$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recurrence Rate</td>
<td>3</td>
<td>0.669</td>
<td>0.880</td>
<td>-0.019</td>
</tr>
<tr>
<td>Determinism</td>
<td>3</td>
<td>6.354</td>
<td>0.096</td>
<td>0.027</td>
</tr>
<tr>
<td>Laminarity</td>
<td>3</td>
<td>3.678</td>
<td>0.300</td>
<td>0.005</td>
</tr>
<tr>
<td>Entropy of Diagonal Lines</td>
<td>3</td>
<td>9.077</td>
<td>0.029*</td>
<td>0.049</td>
</tr>
<tr>
<td>Average Diagonal Line</td>
<td>3</td>
<td>10.858</td>
<td>0.010**</td>
<td>0.063</td>
</tr>
<tr>
<td>Longest Diagonal Line</td>
<td>3</td>
<td>14.405</td>
<td>0.003**</td>
<td>0.091</td>
</tr>
<tr>
<td>Divergence</td>
<td>3</td>
<td>14.405</td>
<td>0.003**</td>
<td>0.091</td>
</tr>
<tr>
<td>Discussion Time</td>
<td>3</td>
<td>12.334</td>
<td>0.007**</td>
<td>0.075</td>
</tr>
<tr>
<td>Number of Messages</td>
<td>3</td>
<td>11.231</td>
<td>0.010**</td>
<td>0.066</td>
</tr>
</tbody>
</table>

Notes: $\chi^2 =$ Chi-Squared, df $=$ degrees of freedom

$.= p < .1,$ $^* = p < .05,$ $^{**} = p < .01,$ $^{***} = p < .001$

Table 4: Pairwise comparisons using Wilcoxon rank sum exact test presented by $p$ values of recurrence and conversational measures grouped by degree of cultural diversity

<table>
<thead>
<tr>
<th>Entropy</th>
<th>Diversity</th>
<th>1</th>
<th>2</th>
<th>3</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>2</td>
<td>0.753</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3</td>
<td>0.753</td>
<td>0.370</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4</td>
<td>0.120</td>
<td>0.120</td>
</tr>
<tr>
<td>Average diagonal line</td>
<td>Diversity</td>
<td>1</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>2</td>
<td>0.681</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3</td>
<td>1.00</td>
<td>0.145</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4</td>
<td>0.172</td>
<td>0.145</td>
</tr>
<tr>
<td>Longest diagonal line</td>
<td>Diversity</td>
<td>1</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>2</td>
<td>0.849</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3</td>
<td>0.852</td>
<td>0.849</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4</td>
<td>0.070</td>
<td>0.005**</td>
</tr>
<tr>
<td>Discussion Time</td>
<td>Diversity</td>
<td>1</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>2</td>
<td>0.812</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3</td>
<td>0.433</td>
<td>0.080</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4</td>
<td>0.010*</td>
<td>0.004**</td>
</tr>
<tr>
<td>Number of Messages</td>
<td>Diversity</td>
<td>1</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>2</td>
<td>0.786</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3</td>
<td>0.112</td>
<td>0.112</td>
</tr>
<tr>
<td></td>
<td></td>
<td>4</td>
<td>0.020*</td>
<td>0.020*</td>
</tr>
</tbody>
</table>

In most occasions, with the most difference apparent in time spent on discussions and longest diagonal line. The most culturally diverse groups spent more time (in seconds) discussing the problem ($M = 1141, SD = 285.84$) than all three other culturally demographic compositions (Level 1 diversity, $M = 715.15, SD = 183.38$; Level 2 diversity, $M = 727.34, SD = 358.15$; Level 3 diversity, $M = 885.42, SD = 431.21$). Descriptive statistics of the measures grouped by degrees of cultural diversity are available in Table 2. These findings further demonstrate the impact of cultural diversity on the group dynamics and key components of group discussions. Figure 3 visualizes the linear relationship between the RQA measures explored in the post-hoc analysis and the amount of cultural diversity in each group. Of the five RQA measures examined, we observed a steady increase in discussion time, number of messages, and longest diagonal line as degree of cultural diversity increased. In addition, both entropy and average diagonal line increased at a less consistent rate. Specifically, entropy and average diagonal line increased mostly between the second most culturally diverse groups and the most culturally diverse groups. We discuss the implications of the results in the next section.

6. DISCUSSION

CPS has been increasingly recognized as an essential 21st century skill in both educational and workplace environments, especially in settings where teams are becoming increasingly more diverse and international. As such, exploring ways to further our understanding of the communication behavior patterns in diverse teams and advance CPS skills has been at the forefront of educational research. In this study, we extended current literature that measures performance outcomes by using a dynamical systems lens to examine how the level of in-group diversity influences team communication behavior. Specifically, we quantified CPS skills exhibited in group discourse and characterized conversational structures through RQA measures.

In response to RQ1, we found that degrees of cultural diversity in teams are associated with systematic outcomes of group communication captured through RQA measures. Specifically, these outcomes include number of messages,
Figure 3: Normalized values of quantified measures of communication plotted by cultural diversity. Each dot represents individual values for the five measures, along with the fitted regression line. Shaded regions around the lines represent the confidence intervals for each regression.

time spent in chat, complexity and unpredictability of recurrent patterns (entropy), average length of recurrent pattern (average diagonal line in recurrence plot), and longest recurrent pattern (longest diagonal line in recurrence plot). Regarding RQ2, our post-hoc analysis further reveal that groups with the highest degree of cultural diversity had diagnostically different structural patterns of communication compared to more homogeneous teams. Specifically, groups with the highest level of heterogeneity spent more time and sent more messages in chat, had greater complexity in interpersonal exchange, and lower divergence in group discourse. Notably, there was no sign of significant difference among the moderately diverse groups and homogeneous groups. We discuss the implications of results in greater details as follow.

First, the finding that groups with greater culturally diversity spent more time and sent more messages during the discussion could indicate positive or negative group dynamics. On the positive side, higher number of messages signals more opportunities for information sharing and exchange of ideas, which may suggest that members in these teams are more actively engaged in the collaborative discourse and provided their diverse perspectives to the problem. On the other hand, it might also indicate teams getting stuck or struggle to reach consensus. Teams that struggle with internal conflicts also tend to spend more time on communication to resolve disagreements. This issue is more signified in the context of a CPS ranking task. Greater cultural differences in teams might result in different preferences and priorities over different job candidates, apartments, party venue, and professor qualities [14]. As such, increased cultural diversity in teams could bring challenges in team communication that are reflected through frequencies of messages and time spent on discussion. This finding is consistent with the notion that cultural diversity in teams can be a “double-edged sword”. It has been widely suggested that cultural diversity is associated with both positive and negative team outcomes [67]. Previous studies demonstrate that compared to culturally homogeneous groups, culturally diverse teams are associated with higher levels of innovation and creativity but are also prone to more conflicts, less effective communication, and less cohesion [64]. It is worth noting that the interpretation of the results has to be situated in the context of tasks. For instance, in open-ended tasks like brainstorming, longer time spent and more messages are typically indications of more innovative perspectives and creativity. However, in decision making tasks, especially when groups were under time constraints to arrive at a decision, more time spent on the task and greater amount of discourse may suggest it takes more effort for heterogeneous groups to build shared understanding and reach a solution collectively.

Our RQA analysis further revealed more culturally diverse teams were associated with more complexity in the distribution of recurrent patterns (higher entropy), longer recurrent patterns of interactions (higher average length of diagonal lines, and higher longest diagonal line). The increased complexity in culturally diverse teams can signal less rigidity, more adaptability, and higher responsivity in team interactions. These attributes have been found to be key for innovation, creativity, and information sharing in team communication [61]. For instance, Fusaroli and Tylén found entropy and average diagonal line of recurrences in transcripts between the dyads to have a positive association with their performance [25]. In conjunction with our first finding, longer discussion time and higher number of messages may provide more opportunities for diverse groups to display recurrent patterns, which may explain why diverse
groups have higher longest recurrent patterns. Interestingly, we found that the most culturally diverse groups have noticeably higher longest recurrent patterns and lower divergence, suggesting higher convergence within group discussion over time. This is in contrast to previous research which has typically associated high cultural diversity with divergent communication behavior. We consider two potential explanations for how higher convergence was reached in team interactions within the most diverse teams. First, the impact of diversity on performance can be mediated through goal-orientation and information elaboration. We hypothesize that longer and more active discussions in more diverse groups allowed much more opportunities for information elaboration which may account for a longer recurrent pattern in diverse teams. Moreover, the goal-oriented nature of CPS decision making task may cultivate more convergent collaborative interaction patterns. Second, higher entropy in more diverse groups indicates the higher complexity in the recurrent patterns. Therefore, although the longest recurrent pattern shows convergence in discussions of more diverse teams, higher entropy suggests less rigidity in the patterns of behavior which allows for less habitual patterns and more flexibility in social and cognitive interaction sequences. These findings indicate a potential increased willingness within cultural diverse teams to engage in active information exchange and leverage different perspectives during collaborative discussions. Taken together, this finding suggests highly diverse groups’ flexibility in communication structure and openness to new information. High convergence indicated their capacity in perspective-taking as well as the elaborated processing of new information. Moreover, higher longest diagonal line could possibly be a sign of lengthier discussion and argumentation to reach a conclusion which could be a result of less effective communication. This could be meaningful characteristics to look for as teams across educational and professional settings are increasingly diverse. Further research would be needed to examine whether such pattern is associated with productive performance and psychological outcomes for participating members.

Our work serves as a starting point for future studies to leverage RQA in establishing the possible positive and negative links between cultural diversity, communication dynamics, and other post-collaboration measures such as performance and team satisfaction. Moreover, we contribute a structural view of the recurrences of CPS skills through sociocognitive processes in discourse. By taking a look into how the temporal sociocognitive processes that occur during collaborative interactions are shaped by cultural diversity during CPS tasks, we can begin to take a step towards understanding factors in learning environments that make CPS communication more or less effective. In addition to leveraging CPS frameworks such as to characterize group discourse, future research may also operationalize group dynamics by capturing linguistic features based on the content of messages through syntactic and semantic similarity, i.e., Conceptual Recurrence Plots. This analysis would not only allow for more complexity and possibilities in the way recurrence appears in group communication, but also potentially reveal more nuanced linguistic patterns with respect to cultural diversity in teams. Finally, our current study mainly concerns with the degree of cultural diversity, however there is also a need to investigate the communication behavior of specific demographic subgroups (i.e., female, underrepresented minorities) in CPS. Further investigation on the differences within these demographic groups could examine how these factors independently and in combination play a role in shaping diverse groups. We call for more efforts towards promoting inclusivity and equity in teams. Future studies along this line should aim to provide further insights on identifying group patterns that promote effective problem solving and meaningful experiences among diverse teams.

7. CONCLUSION

We focused on the impact of cultural diversity on group communication in CPS. Our novel approach leveraged RQA to study the dynamics in group communication. Applying RQA to analyze CPS discourse provides a means to uncover how groups with different degrees of diversity exhibit different patterns of behavior during the collaborative process. Understanding these behaviors is essential given the dynamic and interdependent nature of CPS tasks. Specifically, insight on how group dynamics impact culturally diverse groups has important implications on monitoring and improving diverse group communications. In sum, our study emphasizes the need to further our understanding of the role of diversity in group communication behaviors as teams share information, negotiate, and navigate the problem-solving task. Exploring the intricacies of these group dynamics sets a first step towards future research on understanding how these behaviors relate to group outcomes such as performance, psychological experiences, and group satisfaction. Furthermore, this study aligns with the agenda of promoting diversity and inclusivity in AI systems. Our findings could be meaningful for the researchers in the greater EDM community for applying such methods to diagnose diverse team dynamics, as well as further inquiring positioning AI’s critical role in structurally complex collaborative processes across diverse teams.

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8. REFERENCES


